UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): April 28, 2021

Travel + Leisure Co.

(Exact name of registrant as specified in its charter)

001-32876

20-0052541

(IRS Employer Identification Number)

(State or Other Jurisdiction of Incorporation)

Delaware

(Commission File Number)

6277 Sea Harbor Drive

Orlando Florida

(Address of Principal Executive Offices)

(Zip Code)

32821

(407) 626-5200

(Registrant's telephone number, including area code)

None

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

 Image: Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Dere-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol | Name of each exchange on which registered |
|--|----------------|---|
| Common Stock, \$0.01 par value per share | TNL | New York Stock Exchange |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company []

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. []

Item 2.02. Results of Operations and Financial Condition.

The information set forth in Item 7.01 is incorporated by reference into this Item 2.02.

Item 7.01. Regulation FD disclosure.

On April 28, 2021, Travel + Leisure Co. (the "Company") issued a press release reporting financial results for the quarter ended March 31, 2021 (the "Press Release"). A copy of the Press Release is furnished as Exhibit 99.1 and is incorporated by reference into this Item 7.01. The Press Release, and a related infographic that the Company intends to post on certain social media channels, are available on the Company's website at investor.travelandleisureco.com.

The information set forth under Items 2.02 and 7.01 of this Current Report on Form 8-K shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing made by the Company under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

d) Exhibits. The following exhibit is furnished with this report:

 Exhibit No.
 Description

 99.1
 Press Release of Travel + Leisure Co., dated April 28, 2021, reporting financial results for the quarterended March 31, 2021,

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 Cover Page Interactive Data File (cover page XBRL tags are embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TRAVEL + LEISURE CO.

By: /s/ Elizabeth E. Dreyer Name: Elizabeth E. Dreyer Title: Chief Accounting Officer

Date: April 28, 2021



Travel + Leisure Co. Reports First Quarter 2021 Results

ORLANDO, Fla. (April 28, 2021) — Travel + Leisure Co. (NYSE:TNL), the world's leading membership and leisure travel company, today reported first quarter 2021 financial results for the three months ended March 31, 2021. Highlights and outlook include:

- Net income of \$29 million and diluted earnings per share of \$0.33 on net revenue of \$628 million
- Adjusted EBITDA of \$129 million and adjusted diluted earnings per share of \$0.39⁽¹⁾
- Net cash provided by operating activities of \$78 million and adjusted free cash flow of \$20 million for the first three months
 of 2021
- Fully paid down revolving credit facility and \$250 million of secured notes
- Executed \$500 million term securitization with best terms in Company history
- Expects second quarter adjusted EBITDA from \$160 million to \$170 million
- Management will recommend a second quarter dividend of \$0.30 per share for approval by the Board of Directors

"Our operating performance strengthened significantly in March, with a robust sequential improvement in our key metrics," commented Michael D. Brown, president and CEO of Travel + Leisure Co. "Increased consumer confidence, reduced travel restrictions, and the vaccine roll-out have all helped to accelerate bookings and leisure travel demand."

"We are encouraged by the strength of booking trends in March and into April in both the Vacation Ownership and Travel and Membership segments. In March, North American bookings for 2021-arrivals at both our businesses were up double-digits versus 2019, after double-digit declines in January and February. We are clearly seeing an inflection in travel sentiment which we believe points to a strong recovery in leisure travel heading into the summer," said Brown.

(1) This press release includes adjusted EBITDA, adjusted diluted EPS, adjusted free cash flow, gross VOI sales and adjusted net income/(loss), which are metrics that are not calculated in accordance with Generally Accepted Accounting Principles in the U.S. ("GAAP"). See "Presentation of Financial Information" and the tables for the definitions and reconciliations of these non-GAAP measures in accordance with GAAP.

Business Segment Results

The results of operations during the first quarter of 2021 and 2020 include impacts related to the COVID-19 global pandemic, which have been significantly negative to the travel industry, the Company, its customers and employees. Refer to Table 8 for a breakout of COVID-19 related impacts.

Vacation Ownership

| \$ in millions | 2021 | 2020 | % change |
|------------------------|-------|--------|----------|
| Revenue | \$449 | \$403 | 11 % |
| Net Income/(Loss) | \$31 | (\$97) | 132 % |
| Net Income Margin | 7 % | (24)% | |
| Adjusted EBITDA | \$66 | (\$75) | 188 % |
| Adjusted EBITDA Margin | 15 % | (19)% | |

Vacation Ownership revenue increased 11% to \$449 million in the first quarter, primarily driven by the impact of the \$225 million COVID-19 provision charge in the prior year. Gross vacation ownership interest (VOI) sales of \$236 million was 43% below the prior year. Tours were 53% lower year-over-year, offset in part by higher Volume Per Guest (VPG), which increased 34% to \$2,847.

First quarter adjusted EBITDA was \$66 million compared to a loss of \$75 million in the prior year. The increase was driven by cost savings initiatives and higher VPG in 2021 as well as the absence of the \$170 million net COVID-19 loan loss provision charge in the first quarter of 2020.

Travel and Membership

| \$ in millions | 2021 | 2020 | % change |
|------------------------|-------|-------|----------|
| Revenue | \$183 | \$159 | 15 % |
| Net Income/(Loss) | \$42 | (\$8) | 625 % |
| Net Income Margin | 23 % | (5)% | |
| Adjusted EBITDA | \$75 | \$44 | 70 % |
| Adjusted EBITDA Margin | 41 % | 28 % | |

Travel and Membership revenue increased 15% to \$183 million in the first quarter. Domestic bookings began to improve, particularly in March, and net transactions in the first quarter were 513,000, an increase of 28% compared to the same period last year.

Adjusted EBITDA increased 70% to \$75 million. The increase in adjusted EBITDA margin to 41% was primarily driven by margin expansion, due to increased revenue over the segment's fixed cost base, as well as cost savings initiatives implemented in 2020.

Balance Sheet and Liquidity

Net Debt — As of March 31, 2021, the Company's leverage ratio for covenant purposes was 5.4x, well within the 7.5x amended covenant under the Company's credit agreement. The Company had \$3.4 billion of corporate debt outstanding as of March 31, 2021, which excluded \$2.2 billion of non-recourse debt related to its securitized notes receivables portfolio. Additionally, the Company had cash and cash equivalents of \$322 million. The Company used cash on hand to fully pay down \$547 million of its revolving credit facility and \$250 million of secured notes due in March 2021. At the end of the first quarter, the Company had \$1.3 billion of liquidity available in cash and cash equivalents and revolving credit facility availability.

Timeshare Receivables Financing — During the quarter, an affiliate of Travel + Leisure Co. closed on a \$500 million term securitization transaction with a weighted average coupon of 1.57% and 98% advance rate, which were the best terms in the Company's history.

Cash Flow — For the three months ended March 31, 2021, net cash provided by operating activities was \$78 million, compared to \$57 million in the prior year period. Adjusted free cash flow was \$20 million for the three months ended March 31, 2021, compared to negative \$78 million in the same period of 2020.

Dividend — The Company paid \$26 million (\$0.30 per share) in cash dividends on March 31, 2021 to shareholders of record as of March 15, 2021. Management will recommend a second quarter dividend of \$0.30 per share for approval by the Company's Board of Directors in May 2021.

<u>Outlook</u>

The Company is providing guidance regarding expectations for the second quarter of 2021:

- Adjusted EBITDA of \$160 million to \$170 million
- Gross VOI sales of \$355 million to \$365 million
- Tours of 118,000 to 123,000
- VPG to be approximately \$2,800

This guidance is presented only on a non-GAAP basis because not all of the information necessary for a quantitative reconciliation of forward-looking non-GAAP financial measures to the most directly comparable GAAP financial measure is available without unreasonable effort, primarily due to uncertainties relating to the occurrence or amount of these adjustments that may arise in the future.

Conference Call Information

Travel + Leisure Co. will hold a conference call with investors to discuss the Company's results and outlook today at 8:30 a.m. ET. Participants may listen to a simultaneous webcast of the conference call, which may be accessed through the Company's website at investor.travelandleisureco.com, or by dialing 866-342-8591, passcode TNL, 10 minutes before the scheduled start time. For those unable to listen to the live broadcast, an archive of the webcast will be available on the Company's website for 90 days beginning at 12:00 p.m. ET today. Additionally, a telephone replay will be available for four days beginning at 12:00 p.m. ET today at 800-753-5575.

Presentation of Financial Information

Financial information discussed in this press release includes non-GAAP measures such as adjusted EBITDA, adjusted diluted EPS, adjusted free cash flow, gross VOI sales, and adjusted net income/(loss), which include or exclude certain items, as well as non-GAAP guidance. The Company utilizes non-GAAP measures, defined in Table 9, on a regular basis to assess performance of its reportable segments and allocate resources. These non-GAAP measures differ from reported GAAP results and are intended to illustrate what management believes are relevant period-over-period comparisons and are helpful to investors when considered with GAAP measures as an additional tool for further understanding and assessing the Company's ongoing operating performance by adjusting for items which in our view do not necessarily reflect ongoing performance. Management also internally uses these measures to assess our operating performance, both absolutely and in comparison to other companies, and in evaluating or making selected compensation decisions. Exclusion of items in the Company's non-GAAP presentation should not be considered an inference that these items are unusual, infrequent or non-recurring. Full reconciliations of non-GAAP financial measures to the most directly comparable GAAP financial measures for the reported periods appear in the financial tables section of the press release. See definitions on Table 9 for an explanation of our non-GAAP measures.

About Travel + Leisure Co.

Travel + Leisure Co. is the world's leading membership and leisure travel company, with nearly 20 travel brands across its resort, travel club, and lifestyle portfolio. The company provides outstanding vacation experiences and travel inspiration to millions of owners, members, and subscribers every year through its products and services: Wyndham Destinations, the largest vacation ownership company with more than 245 vacation club resort locations across the globe; Panorama, the world's foremost membership travel business that includes the largest vacation exchange company, industry-leading travel technology, and subscription travel brands; and Travel + Leisure Group, featuring top online and print travel content, online booking platforms and travel clubs, and branded consumer products. At Travel + Leisure Co., our global team of associates brings hospitality to millions, turning vacation inspiration into exceptional travel experiences. We put the world on vacation. Learn more at travelandleisureco.com.

Forward-Looking Statements

This press release includes "forward-looking statements" as that term is defined by the Securities and Exchange Commission ("SEC"). Forward-looking statements are any statements of historical fact, including statements regarding our expectations, beliefs, hopes, intentions or strategies regarding the future. In some cases, forward-looking statements can be identified by the use of words such as "may," "will," "expects," "belonies," "plans," "anticipates," "estimates," "guidance," "predicts, "potential," "continue," "future" or other words of similar meaning. Forward-looking statements are subject to risks and uncertainties that could cause actual results of Travel + Leisure Co. and its subsidiaries ("Travel + Leisure" or "we") to differ materially from those discussed in, or implied by, the forward-looking statements. Factors that might cause such a difference include, but are not limited to, uncertainty with respect to our ability to realize the benefits of the Travel + Leisure acquisition from Meredith Corporation; the scope and duration of the novel coronavirus global pandemic ("COVID-19") and any resurgences and the pace of recovery; the timing of the widespread distribution of an effective vaccine or treatment for COVID-19; the potential impact of the COVID-19 pandemic and governmental, business and ion/flow, consumer demand and liquidity, our ability to comply with financial and restrictive covenants under our indebtedness and our ability to access capital on reasonable terms, at a reasonable cost or at all; our ability of Wyndham Hotels & Resorts, Inc. ("Wyndham Hotels") to maintain credit ratings; general economic conditions and unemployment rates, the performance of the financial and credit markets, the competition in and the economic environment for the leisure travel industry; risks associated with they possible suppression of works and other natural disasters, and pandemics (including COVID-19) or threats of pandemics; operating risks associated with the Vacation Ownership and Travel and Membership

Contacts

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Media:

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Travel + Leisure Condensed Consolidated Statements of Income/(Loss) (Unaudited) (in millions, except per share amounts)

| | Three | Three Months Ended March 31, | | | | |
|--|-------|---------------------------------|----|--------|--|--|
| | 2021 | | | 2020 | | |
| Net revenues | | | | | | |
| Service and membership fees | • | | \$ | 327 | | |
| Net VOI sales | | 172 | | 90 | | |
| Consumer financing | | 98 | | 127 | | |
| Other | | 10 | | 14 | | |
| Net revenues | | 628 | | 558 | | |
| Expenses | | | | | | |
| Operating | | 290 | | 398 | | |
| Cost/(recovery) of vacation ownership interests | | 21 | | (31) | | |
| Consumer financing interest | | 24 | | 25 | | |
| General and administrative | | 106 | | 110 | | |
| Marketing | | 69 | | 131 | | |
| Depreciation and amortization | | 31 | | 31 | | |
| COVID-19 related costs | | 1 | | 23 | | |
| Asset impairments | | | | 10 | | |
| Restructuring | | (1) | | 2 | | |
| Total expenses | | 541 | | 699 | | |
| Operating income/(loss) | | 87 | | (141) | | |
| Other (income), net | | _ | | (2) | | |
| Interest expense | | 53 | | 41 | | |
| Interest (income) | | (1) | | (2) | | |
| Income/(loss) before income taxes | | 35 | - | (178) | | |
| Provision/(benefit) for income taxes | | 6 | | (44) | | |
| Net income/(loss) attributable to TNL shareholders | \$ | 29 | \$ | (134) | | |
| Earnings/(loss) per share | | | | | | |
| Basic | \$ | 0.33 | \$ | (1.54) | | |
| Diluted | (| 0.33 | | (1.54) | | |
| Weighted average shares outstanding | | | | | | |
| Basic | | 86.3 | | 86.9 | | |
| Diluted | | 86.9 | | 86.9 | | |
| | | | | | | |

Travel + Leisure Summary Data Sheet (in millions, except per share amounts, unless otherwise indicated)

| | Three Months Ended March 31, | | | | | | | |
|--|------------------------------|--------|----|---------|--------|--|--|--|
| | | 2021 | | 2020 | Change | | | |
| Consolidated Results | | | | | | | | |
| Net income/(loss) attributable to TNL shareholders | \$ | 29 | \$ | (134) | 122 % | | | |
| Diluted earnings/(loss) per share | \$ | 0.33 | \$ | (1.54) | 121 % | | | |
| Net income/(loss) margin | | 4.6 % | | (24.0)% | | | | |
| Adjusted Earnings/(Loss) | | | | | | | | |
| Adjusted EBITDA | \$ | 129 | \$ | (44) | 393 % | | | |
| Adjusted net income/(loss) | \$ | 34 | \$ | (85) | 140 % | | | |
| Adjusted diluted earnings/(loss) per share | \$ | 0.39 | \$ | (0.98) | 140 % | | | |
| Segment Results | | | | | | | | |
| Net Revenues | | | | | | | | |
| Vacation Ownership | \$ | 449 | \$ | 403 | 11 % | | | |
| Travel and Membership | | 183 | | 159 | 15 % | | | |
| Corporate and other | | (4) | | (4) | | | | |
| Total | \$ | 628 | \$ | 558 | 13 % | | | |
| Adjusted EBITDA | | | | | | | | |
| Vacation Ownership | \$ | 66 | \$ | (75) | 188 % | | | |
| Travel and Membership | | 75 | | 44 | 70 % | | | |
| Segment Adjusted EBITDA | | 141 | | (31) | | | | |
| Corporate and other | | (12) | | (13) | | | | |
| Total Adjusted EBITDA | \$ | 129 | \$ | (44) | 393 % | | | |
| Adjusted EBITDA margin | | 20.5 % | | (7.9)% | | | | |
| Key Operating Statistics | | | | | | | | |
| Vacation Ownership | | | | | | | | |
| Gross VOI sales | \$ | 236 | \$ | 413 | (43) % | | | |
| Tours (in thousands) | | 76 | | 162 | (53) % | | | |
| VPG (in dollars) | \$ | 2,847 | \$ | 2,128 | 34 % | | | |
| New owner sales, volume mix | | 26.5 % | | 32.5 % | | | | |
| New owner sales, transaction mix | | 32.3 % | | 38.2 % | | | | |
| Travel and Membership | | | | | | | | |
| Transactions (in thousands) | | 513 | | 401 | 28 % | | | |
| Revenue per transaction (in dollars) | \$ | 258 | \$ | 239 | 8 % | | | |

Note: Amounts may not calculate due to rounding. See Table 9 for definitions. For a full reconciliation of non-GAAP financial measures to the most directly comparable GAAP financial measures, refer to Table 5 and Table 6. See "Presentation of Financial Information" and the tables for the definitions and reconciliations of these non-GAAP measures in accordance with GAAP.

In connection with the Travel + Leisure brand acquisition we updated the names and composition of our reportable segments to better align with how they are managed. We created the Travel + Leisure Group which falls under the Travel and Membership segment along with the Panorama business line. With the formation of Travel + Leisure Group, we decided that the operations of our Extra Holidays business, which focuses on direct to consumer bookings, better aligns with the operations of this new business line and therefore transitioned the management of our Extra Holidays business to the Travel and Membership segment. As such, we reclassified the results of our Extra Holidays business, which were previously reported within the Vacation Ownership segment, into the Travel and Membership segment.

Travel + Leisure Operating Statistics: Vacation Ownership

The following operating statistics are the significant drivers of the Company's revenues and therefore provide an enhanced understanding of the Company's businesses:

| | Year | Q1 | | Q2 | | Q3 | | Q4 | | Full Year | |
|---|------|-------------|----|--------|-----|--------|----------|---------------------|--------|-----------|--|
| Gross VOI Sales (in millions) ^(a) | 2021 | \$ 236 | \$ | _ | \$ | _ | \$ | _ | \$ | _ | |
| | 2020 | \$ 413 | \$ | 18 | \$ | 256 | \$ | 281 | \$ | 967 | |
| | 2019 | \$ 484 | \$ | 626 | \$ | 663 | \$ | 582 | \$ | 2,355 | |
| Tours (in thousands) | 2021 | 76 | | _ | | _ | | _ | | _ | |
| | 2020 | 162 | | 6 | | 80 | | 85 | | 333 | |
| | 2019 | 192 | | 249 | | 269 | | 234 | | 945 | |
| VPG | 2021 | \$ 2,847 | \$ | | \$ | _ | \$ | | \$ | _ | |
| | 2020 | \$ 2.128 | Ŧ | NM | | 3,039 | \$ | 2,938 | \$ | 2,486 | |
| | 2019 | \$ 2,405 | \$ | 2,425 | \$ | 2,332 | \$ | 2,373 | \$ | 2,381 | |
| Provision for Loan Losses | 2021 | \$ (38) | \$ | _ | \$ | _ | \$ | _ | \$ | _ | |
| (in millions) ^(b) | 2020 | \$ (315) | \$ | (30) | \$ | (45) | \$ | (25) | \$ | (415) | |
| | 2019 | \$ (109) | \$ | (129) | \$ | (135) | \$ | (106) | \$ | (479) | |
| Provision for Loan Loss as a Percentage of | 2021 | 18.1 % | ~ | | — % | | | —% | | —% | |
| Gross VOI Sales, net of Fee-for-Service sales | 2020 | NM | l | NM | | 18.8 % | | 9.5% ^(c) | NM | | |
| | 2019 | 22.5 % | , | 21.2 % | | 20.3 % | | 18.6 % | 20.6 % | | |
| Allowance for Loan Losses | 2021 | \$ 622 | \$ | _ | \$ | _ | \$ | _ | \$ | _ | |
| (in millions) | 2020 | \$ 930 | \$ | 846 | \$ | 788 | \$ | 693 | \$ | 693 | |
| | 2019 | \$ 721 | \$ | 735 | \$ | 767 | \$ | 747 | \$ | 747 | |
| Gross Vacation Ownership | 2021 | \$ 2,975 | \$ | _ | \$ | _ | \$ | _ | \$ | _ | |
| Contract Receivables (in millions) | 2020 | \$ 3,722 | \$ | 3,461 | \$ | 3,309 | \$ | 3,175 | \$ | 3,175 | |
| | 2019 | \$ 3,741 | \$ | 3,783 | \$ | 3,885 | \$ | 3,867 | \$ | 3,867 | |
| Allowance for Loan Loss as a Percentage of | 2021 | 20.9 % | , | —% | | —% | | —% | | —% | |
| Gross Vacation Ownership Contract | 2020 | 25.0 % | , | 24.4 % | | 23.8 % | 6 21.8 % | | | 21.8 % | |
| Receivables | 2019 | 19.3 % | , | 19.4 % | | 19.7 % | | 19.3 % | | | |

Note: Full year amounts and percentages may not compute due to rounding. NM Not Meaningful.

Includes Gross VOI sales under the Company's fee-for-service sales. (See Table 6 for a reconciliation of Net VOI sales to Gross VOI sales). (a)

(b) Represents provision for estimated losses on vacation ownership contract receivables, which is recorded as contra revenue to vacation ownership interest sales on the Condensed Consolidated Statements of Income/(Loss).
 (c) The percentage was 17.3%, excluding the release of \$20 million of the COVID-19 reserve.

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Travel + Leisure Operating Statistics: Travel and Membership

The following operating statistics are the significant drivers of the Company's revenues and therefore provide an enhanced understanding of the Company's businesses: ^(a)

| | Year | Q1 | Q2 | Q3 | Q4 | Full Year |
|---------------------------------|---------|--------|--------|--------|--------|-----------|
| ctions (in thousands) | | | | | | |
| nange | 2021 | 354 | _ | _ | _ | _ |
| -Exchange | 2021 | 159 | _ | _ | _ | _ |
| Il Transactions | 2021 | 513 | | _ | _ | |
| nange | 2020 | 260 | 72 | 214 | 217 | 762 |
| -Exchange | 2020 | 141 | 44 | 142 | 131 | 458 |
| I Transactions | 2020 | 401 | 116 | 356 | 348 | 1,220 |
| nange | 2019 | 444 | 377 | 367 | 304 | 1,493 |
| -Exchange | 2019 | 52 | 63 | 138 | 153 | 405 |
| I Transactions | 2019 | 496 | 440 | 505 | 457 | 1,898 |
| le per transaction (in dollars) | | | | | | |
| nange | 2021 \$ | \$ 292 | \$ — | \$ — | \$ — | _ |
| -Exchange | 2021 \$ | \$ 182 | \$ — | \$ — | \$ — | _ |
| I Revenue per transaction | 2021 \$ | \$ 258 | \$ — | \$ — | \$ — | — |
| nange | 2020 \$ | \$ 279 | \$ 540 | \$ 300 | \$ 330 | 324 |
| -Exchange | 2020 \$ | \$ 164 | \$ 133 | \$ 157 | \$ 128 | 148 |
| I Revenue per transaction | 2020 \$ | \$ 239 | \$ 384 | \$ 243 | \$ 254 | 258 |
| nange | 2019 \$ | \$ 275 | \$ 276 | \$ 276 | \$ 307 | 282 |
| -Exchange | 2019 \$ | \$ 216 | \$ 185 | \$ 172 | \$ 165 | 177 |
| I Revenue per transaction | 2019 \$ | \$ 269 | \$ 263 | \$ 247 | \$ 259 | 259 |

Note: Full year amounts may not compute due to rounding.(a) Includes the impact of acquisitions from the acquisition dates forward.

Travel + Leisure Revenue by Reportable Segment *(in millions)*

| | | | | | | 2021 | | | | |
|--|----|------------|----|------------|----------|------------|----|------------|----|--------------|
| | | Q1 | | Q2 | | Q3 | | Q4 | F | ull Year |
| Vacation Ownership | | | | | | | | | | |
| Net VOI Sales | \$ | 172 | \$ | — | \$ | — | \$ | — | \$ | _ |
| Property Management Fees and Reimbursable Revenues | | 157 | | _ | | _ | | _ | | _ |
| Consumer Financing | | 98 | | _ | | _ | | _ | | _ |
| Other Revenues | | 22 | · | | | _ | | | | |
| Total Vacation Ownership | | 449 | · | | | _ | | | | _ |
| Travel and Membership | | | | | | | | | | |
| Transaction Revenues | | 132 | | — | | — | | — | | — |
| Subscription Revenues | | 41 | | — | | _ | | _ | | _ |
| Other Revenues | | 10 | | _ | | _ | | _ | | _ |
| Total Travel and Membership | | 183 | | _ | | — | | _ | | _ |
| Total Reportable Segments | \$ | 632 | \$ | | \$ | _ | \$ | | \$ | _ |
| | | | | | | 2020 | | | | |
| | | Q1 | | Q2 | | Q3 | | Q4 | F | ull Year |
| Vacation Ownership | | | | | | | | | | |
| Net VOI Sales | \$ | 90 | \$ | (13) | \$ | 196 | \$ | 231 | \$ | 505 |
| Property Management Fees and Reimbursable Revenues | | 170 | | 122 | | 146 | | 145 | | 583 |
| Consumer Financing | | 127 | | 119 | | 115 | | 107 | | 467 |
| Other Revenues | | 16 | · | 10 | | 18 | | 26 | | 70 |
| Total Vacation Ownership | | 403 | · | 238 | | 475 | | 509 | | 1,625 |
| Travel and Membership | | | | | | | | | | |
| Transaction Revenues | | 96 | | 44 | | 86 | | 88 | | 315 |
| Subscription Revenues | | 44 | | 33 | | 43 | | 40 | | 160 |
| Other Revenues | | 19 | | 29 | | 16 | | 13 | | 77 |
| Total Travel and Membership | | 159 | | 106 | <u> </u> | 145 | | 141 | | 552 |
| Total Reportable Segments | \$ | 562 | \$ | 344 | \$ | 620 | \$ | 650 | \$ | 2,177 |
| | | | | | | 2019 | | | | |
| | | Q1 | | Q2 | | Q3 | | Q4 | F | ull Year |
| Vacation Ownership | • | 075 | ¢ | 404 | ¢ | 500 | ¢ | 40.4 | ¢ | 4.040 |
| Net VOI Sales Property Management Fees and Reimbursable Revenues | \$ | 375 163 | \$ | 481 162 | \$ | 528 170 | \$ | 464 176 | \$ | 1,848 672 |
| Consumer Financing | | 163 | | 162 | | 170 | | 176 | | 515 |
| Other Revenues | | 125 | | 31 | | 20 | | 24 | | 87 |
| Total Vacation Ownership | | 675 | | 802 | | 850 | | 794 | | 3,122 |
| Travel and Membership | | | | | | | | | | |
| Transaction Revenues | | 133 | | 116 | | 125 | | 118 | | 492 |
| Subscription Revenues | | 55 | | 54 | | 54 | | 53 | | 216 |
| Vacation Rental Revenue | | 38 | | 48 | | 60 | | 7 | | 153 |
| | | | | | | | | | | |

22

248

923

\$

\$

24

242

1,044

\$

24

263

1,113

\$

14

192

986

\$

Note: Full year amounts may not add across due to rounding.

Other Revenues

Total Reportable Segments

Total Travel and Membership

83

944

4,066

Travel + Leisure Non-GAAP Measure: Reconciliation of Net Income/(Loss) to Adjusted Net Income/(Loss) to Adjusted EBITDA (in millions, except diluted per share amounts)

| | | Thre | e Mont | ns Er | nded March 31 | , | | | |
|--|------|-------|-------------|-------|---------------|----|--------|--|--|
| | 2021 | | EPS | | 2020 | | EPS | | |
| Net income/(loss) attributable to TNL shareholders | \$ | 29 \$ | 6 0. | 33 | \$ (134) | \$ | (1.54) | | |
| Legacy items | | 4 | | | 1 | | | | |
| Amortization of acquired intangibles (a) | | 2 | | | 2 | | | | |
| COVID-19 related costs ^(b) | | 1 | | | 12 | | | | |
| Exchange inventory write-off | | _ | | | 38 | | | | |
| Impairments | | _ | | | 10 | | | | |
| Restructuring costs | | (1) | | | 2 | | | | |
| Taxes ^(c) | | (1) | | | (16) | | | | |
| Adjusted net income/(loss) | \$ | 34 \$ | 6 0. | 39 | \$ (85) | \$ | (0.98) | | |
| Income taxes/(benefit) on adjusted net income/(loss) | | 7 | | | (28) | | | | |
| Interest expense | | 53 | | | 41 | | | | |
| Depreciation | | 29 | | | 29 | | | | |
| Stock-based compensation expense (d) | | 7 | | | 1 | | | | |
| Interest income | | (1) | | | (2) | | | | |
| Adjusted EBITDA | \$ | 129 | | - | \$ (44) | | | | |
| Diluted Shares Outstanding | 8 | 6.9 | | | 86.9 | | | | |

Amounts may not calculate due to rounding. The table above reconciles certain non-GAAP financial measures to their closest GAAP measure. The presentation of these adjustments is intended to permit the comparison of particular adjustments as they appear in the income statement in order to assist investors' understanding of the overall impact of such adjustments. In addition to GAAP financial measures, the Company provides adjusted net income/(loss), adjusted EBITDA, and adjusted diluted EPS to assist our investors in evaluating our ongoing operating performance for the current reporting period and, where provided, over different reporting periods, by adjusting for certain items which in our view do not necessarily reflect ongoing performance. We also internally use these measures to assess our operating performance, both absolutely and in comparison to other companies, and in evaluating or making selected compensation decisions. These supplemental disclosures are in addition to GAAP reported measures. Non-GAAP measures should not be considered a substitute for, nor superior to, financial results and measures determined or calculated in accordance with GAAP. Our presentation of adjusted measures may not be comparable to similarly-titled measures used by other companies. See "Presentation of Financial Information" and table 9 for the definitions of these non-GAAP measures.

(a) Amortization of acquisition-related intangible assets is excluded from adjusted net income/(loss) and adjusted EBITDA.

- (b) Reflects severance and other employee costs associated with layoffs due to the COVID-19 workforce reduction offset in part by employee retention credits received in connection with the U.S. CARES Act, ARPA and similar international programs for wages paid to certain employees despite having operations suspended. This amount does not include costs associated with idle pay.
- (c) Amounts represents the tax effect of the adjustments.
- (d) All stock-based compensation is excluded from adjusted EBITDA.

Travel + Leisure Non-GAAP Measure: Reconciliation of Net VOI Sales to Gross VOI Sales *(in millions)*

The Company believes gross VOI sales provide an enhanced understanding of the performance of its vacation clubs business because it directly measures the sales volume of this business during a given reporting period.

The following table provides a reconciliation of Net VOI sales (see Table 4) to Gross VOI sales (see Table 3):

| Year | | | | | | | | | | |
|---|----|-----|----|------|----|-----|----|-----|----|-----------|
| 2021 | | Q1 | | Q2 | | Q3 | | Q4 | | Full Year |
| Net VOI sales | \$ | 172 | \$ | _ | \$ | _ | \$ | _ | \$ | _ |
| Loan loss provision | · | 38 | · | | · | _ | · | | • | _ |
| Gross VOI sales, net of Fee-for-Service sales | | 210 | | _ | | _ | | _ | | _ |
| Fee-for-Service sales | | 26 | | _ | | _ | | _ | | _ |
| Gross VOI sales | \$ | 236 | \$ | _ | \$ | _ | \$ | _ | \$ | _ |
| 2020 | | | | | | | | | | |
| Net VOI sales | \$ | 90 | \$ | (13) | \$ | 196 | \$ | 231 | \$ | 505 |
| Loan loss provision | | 315 | | 30 | | 45 | | 25 | | 415 |
| Gross VOI sales, net of Fee-for-Service sales | | 405 | | 17 | | 241 | | 256 | | 920 |
| Fee-for-Service sales | | 8 | | 1 | | 15 | | 25 | | 47 |
| Gross VOI sales | \$ | 413 | \$ | 18 | \$ | 256 | \$ | 281 | \$ | 967 |
| 2019 | | | | | | | | | | |
| Net VOI sales | \$ | 375 | \$ | 481 | \$ | 528 | \$ | 464 | \$ | 1,848 |
| Loan loss provision | | 109 | | 129 | | 135 | | 106 | | 479 |
| Gross VOI sales, net of Fee-for-Service sales | | 484 | | 610 | | 663 | | 570 | | 2,327 |
| Fee-for-Service sales | | _ | | 16 | | _ | | 12 | | 28 |
| Gross VOI sales | \$ | 484 | \$ | 626 | \$ | 663 | \$ | 582 | \$ | 2,355 |

Note: Amounts may not add due to rounding.

Travel + Leisure Non-GAAP Measure: Reconciliation of Net Cash Provided by Operating Activities to Adjusted Free Cash Flow (in millions)

| | Th | ree Months I | Ended March 31, | | | |
|--|----|--------------|-----------------|-------|--|--|
| | 2 | 021 | | 2020 | | |
| Net cash provided by operating activities | \$ | 78 | \$ | 57 | | |
| Property and equipment additions | | (12) | | (21) | | |
| Sum of proceeds and principal payments of non-recourse vacation ownership debt | | (47) | | (122) | | |
| Free cash flow | \$ | 19 | \$ | (86) | | |
| Separation and other adjustments ^(a) | | _ | | 8 | | |
| COVID-19 related adjustments (b) | | 1 | | _ | | |
| Adjusted free cash flow | \$ | 20 | \$ | (78) | | |

Includes cash paid for separation-related activities and transaction costs for acquisitions and divestitures. Includes cash paid for COVID-19 expenses factored into the calculation of Adjusted EBITDA. (a) (b)

Travel + Leisure COVID-19 Impacts *(in millions)*

The tables below present the COVID-19 related impacts to our results of operations for the three months ended March 31, 2021 and 2020, and the related classification on the Condensed Consolidated Statements of Income/(Loss):

| Three Months Ended | Va | acation | Travel and | | Corporate & | | | Non-GAAP | Income Statement |
|---|----|---------|----------------|----|-------------|-------------|----------------|----------|------------------------|
| March 31, 2021 | | nership | Membership | | | Adjustments | Classification | | |
| Employee compensation related and other | \$ | — | \$ _ | \$ | 1 | \$ 1 | \$ | 1 | COVID-19 related costs |
| Lease related | | (1) | _ | | _ | (1) | | (1) | Restructuring |
| Total COVID-19 | \$ | (1) | \$ — | \$ | 1 | \$ — | \$ | _ | |

| Three Months Ended | Vacation Ownership | | | Travel and Membership | | Corporate & Other | | Consolidated | | Non-GAAP | Income Statement Classification |
|--|-----------------------|------|----|--------------------------|----|----------------------|----|--------------|----|-------------|--|
| March 31, 2020 | | | | | | | | | | Adjustments | |
| Allowance for loan losses: | _ | | | | | | | | | | |
| Provision | \$ | 225 | \$ | _ | \$ | — | \$ | 225 | \$ | _ | Vacation ownership interest sales |
| Recoveries | | (55) | | — | | _ | | (55) | | — | Cost/(recovery) of vacation ownership interests |
| Exchange inventory write-off | | _ | | 38 | | _ | | 38 | | 38 | Operating expenses |
| Employee compensation related and other | | 19 | | 1 | | 3 | | 23 | | 12 | COVID-19 related costs |
| Asset impairment | | 6 | | 4 | | _ | | 10 | | 10 | Asset impairments |
| Total COVID-19 | \$ | 195 | \$ | 43 | \$ | 3 | \$ | 241 | \$ | 60 | |

Definitions

Adjusted Diluted Earnings/(Loss) per Share: A non-GAAP measure, defined by the Company as Adjusted net income/(loss) from continuing operations divided by the diluted weighted average number of common shares.

Adjusted EBITDA: A non-GAAP measure, defined by the Company as net income/(loss) from continuing operations before depreciation and amortization, interest expense (excluding consumer financing interest), early extinguishment of debt, interest income (excluding consumer financing revenues) and income taxes, each of which is presented on the Condensed Consolidated Statements of Income. Adjusted EBITDA also excludes stock-based compensation costs, separation and restructuring costs, legacy items, transaction costs and impairments, gains and losses on sale/disposition of business, and items that meet the conditions of unusual and/or infrequent. Legacy items include the resolution of and adjustments to certain contingent liabilities related to acquisitions of continuing businesses and dispositions, including the separation of Wyndham Hotels and Cendant and the sale of the European vacation rentals business. We believe that when considered with GAAP measures, Adjusted EBITDA is useful to assist our investors in evaluating our ongoing operating performance for the current reporting period and, where provided, over different reporting periods. We also internally use these measures to assess our operating performance, both absolutely and in comparison to other companies, and in evaluating or making selected compensation decisions. Adjusted EBITDA should not be considered in isolation or as a substitute for net income/(loss) or other income statement data prepared in accordance with GAAP and our presentation of Adjusted EBITDA may not be comparable to similarly-titled measures used by other companies.

Adjusted Free Cash Flow: A non-GAAP measure, defined by the Company as net cash provided by operating activities from continuing operations less property and equipment additions (capital expenditures) plus the sum of proceeds and principal payments of non-recourse vacation ownership debt, while also adding back transaction costs for acquisitions and divestitures, separation adjustments associated with the spin-off of Wyndham Hotels, and certain adjustments related to COVID-19.

Adjusted Net Income/(Loss): A non-GAAP measure, defined by the Company as net income/(loss) from continuing operations adjusted to exclude separation and restructuring costs, amortization of acquisition-related assets, debt modification costs, impairments, gains and losses on sale/disposition of business, and items that meet the conditions of unusual and/or infrequent and the tax effect of such adjustments.

<u>Free Cash Flow (FCF)</u>: A non-GAAP measure, defined by TNL as net cash provided by operating activities from continuing operations less property and equipment additions (capital expenditures) plus the sum of proceeds and principal payments of non-recourse vacation ownership debt. TNL believes FCF to be a useful operating performance measure to evaluate the ability of its operations to generate cash for uses other than capital expenditures and, after debt service and other obligations, its ability to grow its business through acquisitions and equipment additions on a dequisition of using FCF versus the GAAP measures of net cash provided by operating activities as a means for evaluating TNL is that FCF does not represent the total cash movement for the period as detailed in the consolidated statement of cash flows.

Gross Vacation Ownership Interest Sales: A non-GAAP measure, represents sales of vacation ownership interests (VOIs), including sales under the fee-for-service program before the effect of loan loss provisions. We believe that Gross VOI sales provide an enhanced understanding of the performance of our vacation ownership business because it directly measures the sales volume of this business during a given reporting period.

Leverage Ratio: The Company calculates leverage ratio as net debt divided by Adjusted EBITDA as defined in the credit agreement.

Net Debt: Net debt equals total debt outstanding, less non-recourse vacation ownership debt and cash and cash equivalents.

New owner sales, volume mix: Represents VOI sales (tour generated plus telephonic) to first time buyers as a percentage of total VOI sales.

New owner sales, transactions mix: Represents the number of first time buyer transactions as a percentage of the total number of VOIs sold during the period.

Tours: Represents the number of tours taken by guests in our efforts to sell VOIs.

Travel and Membership Revenue per Transaction: Represents transactional revenue divided by transactions, provided in two categories; Exchange, which is primarily RCI, and non-Exchange.

<u>Travel and Membership Transactions</u>: Represents the number of vacation bookings recognized as revenue during the period, net of cancellations, provided in two categories; Exchange, which is primarily RCI, and non-Exchange.

Volume Per Guest (VPG): Represents Gross VOI sales (excluding tele-sales upgrades, which are non-tour upgrade sales) divided by the number of tours. The Company has excluded non-tour upgrade sales in the calculation of VPG because non-tour upgrade sales are generated by a different marketing channel.